

## **DEVELOPMENT AND NEW PUBLIC MANAGEMENT IN DEVELOPING COUNTRIES: PARTNERS IN THE NEW CENTURY?**

*Ramanie Samaratunge and  
Owen E. Hughes*

### **ABSTRACT**

*New public management (NPM), the dominant model in OECD countries, has transformed the bureaucratic basis of traditional public administration to that of the market-based model of public management. Developing countries have experimented with the selected elements of NPM, a move that has been even more controversial than has its introduction in developed countries. We argue, by presenting an interpretative survey of the fledgling literature, with the introduction of NPM government can play a vital role in the process of development even though this model cannot be fully replicated as a radical reform due to different environments. We discuss likely problems associated with introducing NPM and identify the preconditions for NPM to work effectively in developing countries.*

**Key words:** *Traditional Public Administration, New Public Management*